

Corey Leung
Professional and Academic Portfolio

# DOREMUS +co

Strategist

2021 - 2024

# Office DEPOT. OfficeMax

B2B Brand Launch

Case Study 01

The pandemic reiterated to business owners that change is the only constant. Office Depot, whose B2B revenue had grown larger than B2C, needed to show business audiences that they can be a partner who will help navigate the constantly evolving business environment and dispel the myth that they only "sell paper".

### **Objective**

Build and launch a new brand that demonstrate how Office Depot has evolved to meet the needs of businesses.

### **Process and Deliverables**

Concentrating 35 years of knowledge into the sole purpose of helping business adapt and thrive - we helped Office Depot build and launch a new brand, ODP Business Solutions, that positions them as a partner in the future of work. We worked closely with Office Depot to research ideal brand positioning leading to a clear brand identity, communications plan, sales enablement tools, actionable audience insights for the marketing team, and content across multiple formats. This strategic work formed the foundation of the brand launch and evergreen campaigns.

# **Scope of Services**

Brand Identity, Brand Positioning, Sales Enablement, Vertical-based Content

### Strategy



Market Assessment



Tailored Audience Insights



Go-To-Market Communications Architecture

### Creative











Brand Book



Digital & Print PPT Templates

C.L.



Editorial Strategy and Implementation

Case Study 02

For the first time, Meta was consolidating its disparate work products (Quest, Portal, Workrooms, Workplace) together into a single portfolio designed to position Meta as a major force in the future of work. Meta needed to build credibility with Enterprise audiences, getting business leaders and knowledge workers to make Meta their first choice for insights and perspectives on the future of work.

### **Process and Deliverables**

We worked with Meta to find the topics and tone of the editorial work that felt authoritative and authentic. We then created a makeshift newsroom that found stories from 10+ countries worldwide, organized production, sourced artwork, and wrote content. Over the year, we delivered 5-8 content pieces monthly aligned to themes around the future of work and extended the conversation into social by promoting it via key channels.

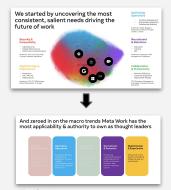
### Objective

With a focus on insights, intelligence, and storytelling, launch a website and blog, Meta Explores, which houses Meta's unique perspective with thought leadership content to drive newsletter subscriptions and repeat visitors.

### **Key Result**

In year one, we doubled the stretch benchmark, achieved a LinkedIn engagement rate of 12%, and, according to independent research conducted by Meta, have moved the Enterprise conversation from category awareness to consideration despite negative media.

# **Scope of Services**





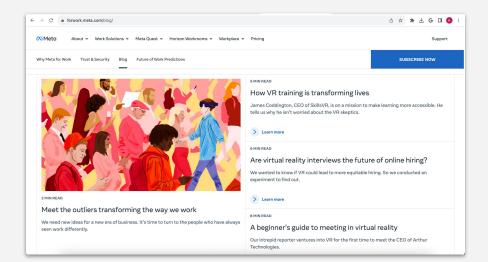


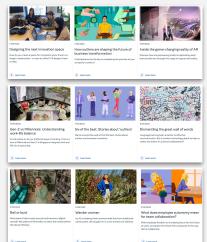




Editorial Concepting

# Creative







Persona Development and Sales Enablement Tools

Case Study 03

FIS, the world's largest processing and payments company, was spinning off their Worldpay business. With one of it's marquee offerings no longer under the FIS brand, the FIS marketing and sales teams needed a robust understanding of how to further communicate value to their audience.

### **Objective**

Provide a sharper understanding of C-Suite and Influencers across key verticals, including recommendations on key messages and how best to reach them, by creating personas and sales enablement tools.

### **Process and Deliverables**

We worked closely with the FIS team to understand their needs and then contracted AlphaSights to recruit 40 VP and C-level experts to interview for research. The data gathered during the interviews were combined with extensive market research to produce a set of sales enablement tools that provided deep understanding of the needs, behaviours, and motives of FIS' audience groups across eight different verticals.

### **Scope of Services**

Sales Fnablement

### Major Tech Industry Primer



"I think the key pain point is how you can continue to gain automation and scale without necessarily adding bodies and headcount." CFO. Major Tech

### What you need to understand about major tech to sell to them.

- . Many major tech companies have complex tech stacks due to years of growth via acquisition, so decision makers are worried about how new solutions will integrate with existing systems.
- · Rising tech salaries and inflation have made growth more expensive so they look to fintech vendors to help them achieve targets without adding additional headcount and costs
- . Due to volatile business operational environment over the last three years, tech companies are putting more focus on due diligence and financial stability when selecting fintech partners.

#### How FIS needs to show up to sell to this audience.

- . Tech companies are trying to automate as many processes as possible to free up their teams for more value added activities, so showcase how FIS can enable that in areas such as compliance, treasury, and payments.
- . Tech companies want to be at the forefront of technology, so show a plan for how FIS will continue to evolve our solutions.
- We need to demonstrate that we can help integrate solutions within fast growing and fragmented. companies that operates in different geographies and systems.

low to use this tool

### What they're reading:

Techtrunch Information Age The Information WSJ Tech Business Insider Tech Wired Business Computer Weekly Future Shift SiloconAngle CNN Tech PC Mag 2DNet CO Resolution Tech Resolution Tech Resolution Tech Resolution Tech

### Doremus Media

Emotional: Sense of satisfaction

Functional: Better implementation

Emotional: Reduced frustration

Why they need FIS: Major tech companies who are looking to grow need help scaling their technology and managing costs. Fintechs can play a crucial role in reducing complexity for this growth-minded industry

### Key Insights

#### Retail Solution Marketing Guide Doremus Insights Solutions that Centralize data and automate processes with a simple Functional: Better and more complete insights Unlocking data integrates systems to complete financial management system for accounting and Emotional: Confidence in decision making make data more usable Tools that provide Solutions that provide better forecasting and ability to respond Functional: Better planning and faster response to changing requirements to ensure readiness for potential Disaster planning better scenario Emotional: Less fear of the unknown planning and agility Modern risk Fully managed extended detection and response service to Functional: Safer operations and crime prevention Fraud and security management systems ensure safety from bad actors. Emotional: Peace of mind Ability to provide Outdated payment Modern payment and loyalty systems that promote customer Functional: More sale completions customers more systems and loyalty

spending by reducing friction and provide alternative options.

A team of experts who can help determine the right solution and

implementation consultants who are experienced in creating

### Topic Guides

programs

integration

Bad onboarding and

options and better

Proven experts who

know how to implement

experience

### Securities and Investments Persona on a Page



Overview

### What they care about Problems they have

### Compliance. Legacy new requirements.

#### Tools that help them stay systems can struggle with ahead of regulations and can be adjust quickly to changing needs.

Solutions they want

them stay competitive.

communications and

Offerings that include faster

promote client self service.

#### Decision-Making Data. Solutions that provide Performance is greatly extensive data coverage and deep insights to help

### S&I firms are always looking for driven by the quality of the Improving Client Experience. Clients are

#### ways to gain an advantage while working within highly volatile market and regulatory environments. They'll look to fintech providers for innovative demanding more access solutions to help them and up to date information streamline processes and create from firms. better client experiences.

### Streamline processes. Pandemic-era job cuts mean they need to find new ways to cut manual labour

### Integration. Complex tech stacks across front, back, and mid office means integration is difficult.

### Automation of internal processes can help alleviate many manual tasks.

### Experts who understand how to integrate system properly and can provide support across the process.

### How to reach them

### Key things to communicate

### · Ability to evolved with changing regulation

Powered by Doremus Insights

- · Automation of key internal and external processes
- Quality of data provided
- . Financial Stability of FIS Implementation Support

#### Points of interaction with your brand Self-Driven:

- . Website, they need to understand what you offer and will also look at websites for investor information to better understand financial situation
- Peer consultation is important but they will more likely reach out to internal peers than external to ensure they don't tip off the competition

### FIS-Driven:

- · Advertising that speaks to their challenges
- . Content, like video, that showcase products and use cases . Case studies showing success with similar clients
- . Sales conversations, where sales people are paired with technical experts who understand the challenges
- . Demos where they will expect to partners answer questions on the fly, rather than walk through a script

### How to use this tool

the basis for any targeted awareness efforts.

### Persona

Their priorities

Staying compliant

Automating processes

· Optimizing client experience

### Fintech Conversation Card



Doremus Insights

The value of this tool

toolkit for navigating customer conversations

#### Step 1: Address Pain Points We know security and compliance are top of

- mind for businesses like yours . In a highly competitive industry, and we
- recognize that speed to market is essential . We know you have to have 100 percent trust in the partners you choose to build on your

### Step 2: Show we understand their needs

- . We adhere to the highest standards of security and compliance in the industry . We want to help reduce time to market without increasing your risk
- . As the world's largest fintech we've earned the trust of some of the most innovative companies across industries

### Step 3: Deposition the competition

- · As one of the largest financial technology providers in the world, FIS is uniquely
- equipped to handle your needs at any scale . We can bring greater resources to bear than smaller competitors who may have expertise
- in a niche market, but lack the scale of FIS . FIS is the partner you cannot outgrow, with presence in over 146 countries and 42 billion in transactions processed yearly

### Step 4: Highlight relevant FIS services

- FIS Managed IT accelerates your cloud journey and IT modernization goals FIS flexible APIs empower your developers with the tools they
- need to be nimble. . FIS allows you to trial solutions before implementing to ensure
- integrity and performance. . Direct channel to support with FIS' knowledgeable technicians
- FIS Code Connect helps developers build secure and scalable APIs.

### Step 6: Provide supporting materials

Conversation Cards



Landing Page Development and Messy Middle Messaging

Case Study 04

Autodesk launched an all-in-one platform, Autodesk Construction Cloud, that consolidated many of their top-performing products into one solution suite. They needed to communicate to their audience the value of this new platform and ensure there was nuance for each audience segment (contractors, subcontractors, owners, and architects).

### **Objective**

Create a communications plan that included distinct messaging for each audience segment and a customer experience journey centered around a campaign landing page.

### **Process and Deliverables**

Goodby, Silverstein, and Partners worked with Autodesk to create awareness-level messaging and they brought in our team to create mid-funnel messaging and design a landing page. We created mid-funnel messaging that drilled down to show what value Autodesk Construction Cloud provide to each audience type. This messaging was then sent to our creative team to create banner ads and other assets. We also designed the user journey so that audience members could identify which segment they belonged to on the landing page and be retargeted with specific messaging and ads across platforms.

# **Scope of Services**

### Autodesk Construction Cloud Creative Brief - Consideration Layer 04.27.2022 The Background: What are the key considerations? As we expand our capabilities in construction, we need to shift the perspective on Autodesk from being a design company with disparate solutions in construction to a partner who can deliver a true comprehensive end-to-end solution. The Task: What are we undertaking? Goodby Silverstein and Partners have worked with Autodesk to create a top-of-thefunnel (connect) campaign. The role of Doremus is to extend this campaign down to the convince level specifically for the Autodesk Construction Cloud offering. The Audience: Who are we talking to? General Contractors & Subcontractors (Specialty Contractors for external audiences) based in the US. The Challenge: Who are the enemies we need to overcome? In construction, uncertainty is the only certainty. The Message: What is the one key idea? Be on the same page, at every stage. With Autodesk Construction Cloud. The Messaging Strategy: How are we going to approach this? Overarching Message for General Contractors: Driving profitability by reducing rework and increasing accountability 1. Risk mitigation: General contractors work directly for the owner and face the brunt of any issues that arise. To keep the owner happy, they must reduce the number of variables that can cause issues. a. How ACC can help: Having an all-in-one platform means you can gain unprecedented insight across workstreams and leave no stone unturned when it comes to risk management. 2. Margins: The average margin for a project a contractor manages is 2-3%. This means they are very sensitive to fluctuating costs. a. How ACC can help: ACC offers a more flexible and transparent pricing model to ensure there are no surprises. ACC's cost management tool also helps track costs throughout the lifecycle of a project so that cost changes are visible and the impact is clear. 3. On-time & budget: General contractors are responsible for ensuring the project is delivered on time, on scope, and on budget. a. How ACC can help: The schedule and cost tools within ACC allow general contractors to gain great visibility into the project progress and interject if there is budget, scope, or time creep. Integrations and workflows will also help create new processes that help save time. 4. Reputation & project wins: Winning more projects requires GCs to manage both a. How ACC can help: With over \$1.2 billion invested into construction solutions, customers know they are using the best tools available. Through ACC's BuildingConnected service, we combine the largest real-time,

Creative Brief



Landing Page



Landing Page Wireframe



White Papers for FedEx Healthcare

Case Study 05

FedEx is a well-known, well-established brand in the shipping and logistics industry. However, despite broad awareness, many customers are not aware of the extent of FedEx's experience in the healthcare industry.

### **Objective**

Grow awareness in the healthcare segment, signalling to customers that FedEx is well-versed in industry challenges and has the resources to serve all kinds of healthcare and healthcare-adjacent shipping needs by developing a series of white papers.

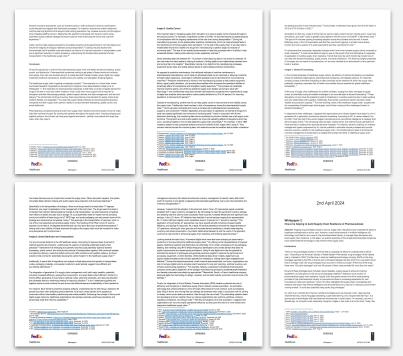
### **Process and Deliverables**

We worked with FedEx Healthcare to define key audience groups and found ideal topics that would resonate with each. After deciding to target biologic companies, small molecule pharmaceutical manufacturers, and clinical research organizations, we developed white papers establishing FedEx as a knowledgeable and trusted shipping and logistics partner specifically for those audiences. These white papers launched within partner newsletters and aimed to drive customers to FedEx's healthcare solutions landing page for deeper engagement.

# **Scope of Services**

White Paper Ideation and Development





White Papers



Digital Marketing Manager and Campaign Lead

2017 - 2018



The Early Bird Challenge

Case Study 06

Registration applications dropped during the first four months of 2017. The company was also suffering from low liquidity and was at risk of defaulting on several financial commitments.

# Campaign

Created an online coding challenge that awarded winners a \$500 discount to full-time programs at Lighthouse Labs upon admission. Discounts were only applied after a deposit was made to secure a spot in a program.

### **Channels**

Search and display ads were deployed on Facebook Ads and Google Ads. Multiple media buys were organized in national and local media to extend the reach of campaign. Blog posts were written by myself and others on my team to further promote the campaign. Targeted campaign-specific emails were sent out alongside mentions within the bi-weekly company newsletter. Staff were trained to administer and promote the challenge.

# **Objective**

Drive sales that would provide an immediate cash injection to the company through a two-month marketing campaign.

# **Key Result**

The campaign directly brought in over \$600K in revenue and provided a \$150k cash injection to help improve liquidity. Overall applications to the school also increased by 33% during the length of the campaign. It ended as the most successful campaign in company history.







Banner and Social Ads



\$500 off bootcamp.

Landing Page

LIGHTHOUSE LABS



# 21 Day Challenge

21 Day Challenge

Case Study 07

As a company with a long sales funnel, Lighthouse Labs identified that they were losing many potential customers in the stages between their first contact with the brand and applying to a program.

# Campaign

Created a 21-day coding challenge that encouraged participants to complete coding activities using the company's proprietary education platform. In the two months post-launch, we provided prizes to incentivize people to participate.

# **Objective**

To create a system that continuously engages potential customers after initial contact with Lighthouse Labs.

# **Key Result**

Over 1,000 participants during the first two months with 6% converting within the same period. More than 80% of participants subscribed to the mailing list and over 10% of participants completed all 21 days of the challenge.

### **Channels**

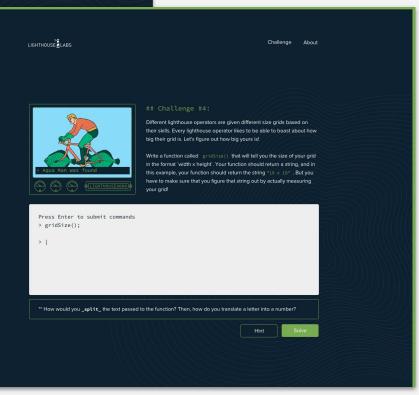
Website banners and content were created to promote the challenge. Facebook, LinkedIn, and Google display ads were created to drive engagement. Media buys were organized in tech-centric magazines and blogs. Campaign specific emails were sent to the mailing list.



Welcome to the Lighthouse Labs 21-Day Coding Challenge! Over the next 21 days you will be responsible for managing the Lighthouse9000<sup>™</sup> and making sure it runs as smoothly as possible. As the Lighthouse operator, you will need to solve daily coding challenges to power the lighthouse and keep passing ships (and their passengers) safe.

Click on the flashing radar below to start the first challenge. A new everyday at midnight. Do all the challenges until the grid below is c





Landing Page

24



Customer Segmentation Tool

Case Study 08

The admissions team, who manages the applications of students to Lighthouse Labs' programs, and the career services team, who helps students with the career search after graduation, stored their data on two separate CRM systems. Due to the disconnect between the two systems, many marketing insights were lost.

# **Key Result**

Found a direct link between attributes like age, educational background, and work experience with success in finding a job after graduation. This information was used to guide our targeting and sponsorship initiatives.

### **Objective**

To create a solution that merges data from the two CRM systems. The solution must provide a more complete view of the student lifecycle and provide insights between student demographics and career success.

# QURATIVE DIGITAL

Co-Founder

2015 - Present



E-Commerce Website and Marketing Strategy

Case Study 09

Looking to build off a strong first year of operations, Startup Skool, an educational summer camp provider specialized in teaching entrepreneurship and STEM skills to youth in Vancouver, was looking to revamp their marketing and e-commerce efforts.

# **Objective**

Create an omnichannel marketing plan and new Startup Skool website to help drive online registrations.

# Campaign

Promoted Startup Skool programs to parents and local communities over a four-month period leading up to the beginning of summer.

# **Key Result**

150% increase in revenue compared to the previous year.

### **Channels**

Company emails were completely rebranded and redesigned by our team on Mailchimp. A new Wordpress website was created and a Shopify e-commerce platform was set up to handle payments and registrations. Display and search ads were created using Facebook Ads Manager and Google Ads.





### **Summer Camps**

At Startup Skool, we're focused on teaching the next wave of young leaders how to think with an entrepreneurial mindset so that one day they can make real change by tackling our society's most difficult problems. Our hands-on programs focus on developing the core skills that are found in today's cutting edge leaders: *critical thinking, problem-solving, communication, creativity, confidence, and resilience*. Over one week, your child will learn the fundamentals of how to start a business, improve their digital literacy, and build strong problem-solving and critical thinking skills that will, ultimately, serve a foundation for success.

Throughout the week your child or teen will build a plan to turn an idea into a business or work on a real-world challenge. On the final day, they will present their concept to respected local entrepreneurs and industry experts. Don't miss this unique opportunity to teach your child to think differently!





# Why These Camps?

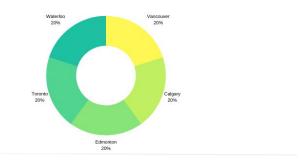
- Complex problem solving, critical thinking, and creativity will be the top three skills
  required in 2020 according to the World Economic Forum's study on the future of jobs.
- The user experience design job market **grew 70%** in 2015.
- In 2020, there will be over  ${\bf 1.4}$  million jobs in computer science.



# Hitachi Solutions

Sales Analyst

2014 - 2015



Sales Dashboard

Case Study 10

The weekly performance reporting for the national sales team was a lengthy process that required multiple team members to input information into several disparate platforms. Furthermore, the reports were not fully dynamic, meaning the user lacked the ability to get specific information.

# **Key Result**

Created a dashboard that displayed sales team performance in key areas, such as vertical, geography, and practice, in graphs. The dashboard allowed executives to drill down into specific members of the sales team and monitor each stage of the sales funnel. Furthermore, the reporting process was streamlined and only required a single person manage it.

### **Objective**

To create a streamlined reporting process and national sales funnel dashboard that would allow company executives to assess team performance and forecast revenue projections.



Master Of Business Administration

2018 - 2019



MBA Project: The Luxury Response to the Ending of Ownership

Case Study 11

# **Objective**

To conduct a 10-month research project on the growing secondary market in luxury. The project focused on how luxury brands will be affected by growing secondary market business models such as resale, one-time rental, and subscription rental.

# **Key Result**

Wrote a 50-page research paper that analyzes the current state of the secondary luxury market and what options the luxury brands have moving forward. I also built a model to help guide luxury firms decide whether they should participate in the secondary market and, if yes, the best way of doing so.

### **Research Process**

Interviewed the business leaders of luxury brands such as Christian Dior, Cartier, and Chanel, as well as executives of secondary platforms like Vestiaire Collective to gain insight into how brands and organizations are addressing the secondary market. Furthermore, I analyzed reports published by firms like Deloitte, Mckinsey, and the Boston Consulting Group to provide statistics and supporting evidence to corroborate the first-hand research.

..... Page 16



Final Presentation

Surve	/					
B I	Ū ⇔ ∡					
*Responses brand.	should be based on your o	wn opinion an	d not on know	edge of existin	g developments	within
**All respon research ne	es will be kept anonymou vork.	s and used stri	ctly for interna	l purposes with	nin the HEC Pari	s MBA
Do you thin	your brand will particip	ate in the sec	ondary mark	et for luxury?	(Resale, Rental	ı
O Ves	rmonuny.					
O ies						
○ No						

Industry Research Survey

THE RISE OF THE SECONDARY MARKET AND IMPLICATIONS FOR LUXURY BRANDS	
	Contents  1. Essauline Summany 2. Introduction a. History of the Secondary Market b. Current Context 3. Description of the Project a. Place of the Project b. Recondary Market Shops ii. Luxy Senrish v. Consumers b. Evokulor of the Methodology 4. Results b. Referal c. Rental c. Rental c. Rental c. Rental c. Rental c. Implications a. Recommendations a. Recommendations d. Conclusion
Madeleine Chabct and Corey Leung HEC Paris MBA	

THE END OF OWNERSHIP:

Final Research Paper

37



Retail Store Digital Innovation Project

Case Study 12

Intermarché is the third biggest grocery chain in France but severely lacks presence in the metropolitan Paris region.

# **Key Result**

We pitched our solution, named Bouge, to the CEO of Intermarché. Bouge is a retail system that allows for consumers to scan products through their phone in-store and have those items delivered to their homes. Our project proposal received the top grade.

# **Objective**

To create an innovative digital solution to be used in small retail spaces in Paris that would give Intermarché a competitive advantage over their competitors.



Store Mock-up



Logo

# **Find Corey**

Personal Website: <a href="http://twinsheep.ca/">http://twinsheep.ca/</a>



/coreyleung



<u>@therecoveringbanana</u>